**Deadlines for papers for Capital Group 2021/22**

| **Agenda meeting**  (Papers to be flagged with James Robson in advance) | **Deadline for authors to send papers to James Robson**  (to co-ordinate wider review) | **Deadline for final submission of fully reviewed papers** | **Deadline for circulation to Capital Group members** | **Capital Group meeting** |
| --- | --- | --- | --- | --- |
| 18/08/2021 | 06/09/2021 | 13/09/2021 | 14/09/2021 | 21/09/2021 |
| 22/09/2021 | 04/10/2021 | 11/10/2021 | 12/10/2021 | 19/10/2021 |
| 20/10/2021 | 01/11/2021 | 08/11/2021 | 09/11/2021 | 16/11/2021 |
| 17/11/2021 | 29/11/2021 | 06/12/2021 | 07/12/2021 | 14/12/2021 |
| 15/12/2021 | 03/01/2022 | 10/01/2022 | 11/01/2022 | 18/01/2022 |
| 19/01/2022 | 31/01/2022 | 07/02/2022 | 08/02/2022 | 15/02/2022 |
| 16/02/2022 | 28/02/2022 | 07/03/2022 | 08/03/2022 | 15/03/2022 |
| 16/03/2022 | 28/03/2022 | 04/04/2022 | 05/04/2022 | 12/04/2022 |
| 13/04/2022 | 02/05/2022 | 09/05/2022 | 10/05/2022 | 17/05/2022 |
| 18/05/2022 | 30/05/2022 | 06/06/2022 | 07/06/2022 | 14/06/2022 |
| 15/06/2022 | 27/06/2022 | 04/07/2022 | 05/07/2022 | 12/07/2022 |

# Approval Route for the Investment Appraisal Process

## University Committees 2021/22

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Capital Group 11:00-13:00 | Operational Executive Group 09:00-10:00 | University Executive Group 10:00-12:00 | Strategy & Investment Committee 13:30-15:30 | The Council 16:00-19:00 |
| 22 July 2021 | 14 September 2021 | 23 September 2021 | 26 October 2021 | 25 November 2021 |
| 21 September 2021 | 12 October 2021 | 21 October 2021 | 26 October 2021 or  5 January 2022 | 27 January 2022 |
| 19 October 2021 | 23 November 2021 | 2 December 2021 | 5 January 2022 | 27 January 2022 |
| 16 November 2021 | 23 November 2021 or 7 December 2021 | 2 December 2021 or 16 December 2021 | 5 January 2022 or  8 March 2022 | 27 January 2022 or 31 March 2022 |
| 14 December 2021 | 4 January 2021 | 13 January 2022 | 8 March 2022 | 31 March 2022 |
| 18 January 2022 | 1 February 2022 or 15 February 2022 | 10 February 2022 or 24 February 2022 | 8 March 2022 | 31 March 2022 |
| 15 February 2022 | 1 March 2022 | 10 March 2022 | 3 May 2022 | 26 May 2022 |
| 15 March 2022 | 5 April 2022 | 14 April 2022 | 3 May 2022 or  30 June 2022 | 26 May 2022 or 21 July 2022 |
| 12 April 2022 | 3 May 2022 or  17 May 2022 | 12 May 2022 or  26 May 2022 | 30 June 2022 | 21 July 2022 |
| 17 May 2022 | 31 May 2022 | 09 June 2022 | 30June 2022 | 21 July 2022 |
| 14 June 2022 | 28 June 2022 or 12 July 2022 | 07 July 2022 or 21 July 2022 | To be confirmed | To be confirmed |
| 12 July 2022 | To be confirmed | To be confirmed | To be confirmed | To be confirmed |